

R. DAVID LEE, MD, FAAFP

**Rural and Resource-Limited Emergency Medicine
Medicolegal Consultant and Expert Witness
Experienced in Deposition and Trial Testimony
Available for Plaintiff and Defense**

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Professional Summary

Dr. R. David Lee has 29+ years of continuous active practice in rural, resource-limited, and critical access emergency departments. Board-certified by the American Board of Family Medicine, he has extensive experience in emergency procedures, high-acuity patient management without on-site specialist support, and complex transfer and disposition decisions. He brings substantial institutional experience in medical staff leadership, healthcare system quality oversight, physician peer review, standard-of-care assessment, sentinel event analysis, credentialing, and hospital governance — including seven years as chair of a regional Performance Enhancement Committee overseeing physician quality at three hospital campuses. Dr. Lee provides objective, well-documented opinions for both plaintiff and defense counsel across rural emergency medicine, critical access hospital, and health-system medicolegal matters.

Areas of Expertise

- Standard of care in rural, critical access, and resource-limited Emergency Departments
- Management and follow-up of incidental findings in the Emergency Department
- EMTALA, triage, and transfer decisions—including weather and geographic transfer challenges
- Clinical decision-making under conditions of limited staffing, specialists, and resources
- Influence of system-imposed quality metrics and institutional constraints on physician judgment
- Sentinel event analysis and root cause analysis
- Medical staff governance, credentialing, peer review, and physician performance evaluation
- Physician scope-of-practice and privileging assessments

Medicolegal & Expert Witness Experience

- Expert witness depositions and court appearances
- Multi-hospital-system physician peer review and standard-of-care evaluation
- Assessment of adverse outcomes, unanticipated complications, and sentinel events
- Root cause analysis—distinguishing system-level failures from individual provider responsibility
- Analysis of physician decision-making in the context of institutional constraints and resource limitations
- Independent medical record review and expert report preparation
- Plaintiff and defense consultation—rural emergency medicine and critical access care contexts

Medicolegal Training

- SEAK Expert Witness Education
- American College of Legal Medicine

Peer Review & Quality Leadership

Performance Enhancement Committee, Chair | Valley Health Southern Region — Page Memorial, Shenandoah Memorial & Warren Memorial Hospitals
2022–2026 (Member since 2018)

- Chaired physician peer review across three hospital campuses — evaluating complications, unanticipated outcomes, adverse events, and standard-of-care adherence
- Conducted system-level analyses to differentiate individual provider responsibility from institutional or structural failures
- Implemented performance improvement processes and oversight protocols for physician quality

Staff Executive Committee, President | Unified Medical Staff — Valley Health Page Memorial & Shenandoah Memorial Hospitals
2025 (Member since 2024)

- Led physician governance through integration of two hospital medical staffs into a unified structure
- Oversaw unification of credentialing, peer review, quality improvement, and regulatory compliance processes
- Facilitated alignment among physicians, hospital executives, and committee leaders during organizational transition

Staff Executive Committee, President | Valley Health Page Memorial Hospital
2023–2026 (Member since 2015)

- Provided physician leadership on medical staff governance, quality improvement, patient safety, and credentialing
- Advised administration and medical staff leadership on clinical operations, regulatory compliance, and risk management

Credentials Committee | Valley Health Southern Region Hospitals
2023–2026

- Evaluated physician and APP qualifications, privileging requests, and reappointment applications
- Reviewed clinical performance data, peer review findings, malpractice history, and professional references

Sentinel Event Committee | Valley Health
2021–2026

- Participated in root cause analysis of critical incidents
- Identified system failures vs. individual provider responsibility

Valley Health Quality Medical Affairs Committee
2021–2026

- Reviewed clinical outcomes and institutional quality metrics
- Identified system-level quality improvement opportunities

Medical Director Experience

Medical Director, Emergency Department | Page Memorial Hospital — Valley Health — Luray, VA | 2018–2026

- Oversaw Emergency Department clinical operations and physician performance
- Evaluated adverse outcomes and standard-of-care adherence
- Implemented quality improvement protocols

Interim Medical Director, Emergency Department | Shenandoah Memorial Hospital — Valley Health — Woodstock, VA | 2023–2024

- Led departmental performance improvement and physician review during staffing crisis
- Participated in provider recruitment to this rural critical access hospital and mitigated shift scheduling challenges
- Onboarded newly-recruited Emergency Department physicians and managed clinical quality during leadership transition

Medical Director | Page Rural Health Center — Luray, VA | 1997–2024

- Directed clinical and administrative operations of a rural primary care clinic, overseeing provider performance, workflow optimization, patient access, and regulatory compliance while maintaining an active clinical practice.
- Led quality improvement, patient safety, and risk management initiatives, collaborating with physicians, advanced practice providers, nursing staff, and health system leadership to improve clinical outcomes and operational efficiency.
- Provided physician leadership in credentialing, policy development, provider recruitment, and implementation of evidence-based standards of care to support high-quality healthcare delivery in a resource-limited rural environment.

Emergency Medicine Clinical Experience

Emergency Physician | Warren Memorial Hospital — Valley Health — Front Royal, VA
2025–2026

Emergency Physician | Shenandoah Memorial Hospital — Valley Health — Woodstock, VA
2023–2026

Emergency Physician | Page Memorial Hospital — Valley Health — Luray, VA
1997–2026

29+ years of continuous active practice in rural critical access emergency medicine, managing the full spectrum of acuity with limited on-site specialist support — including trauma, high-acuity medical emergencies, pediatric emergencies, and critical stabilization. Extensive experience in procedural management, transfer coordination, and disposition decision-making under resource constraints. These are the precise clinical conditions most relevant to the standard-of-care cases in which I consult.

Additional Leadership

- Board of Directors, Emergency Medicine of Blue Ridge | 2024–2026
- Bylaws Committee, Emergency Medicine of Blue Ridge | 2024
- Chief of Staff, Page Memorial Hospital | 2000–2002
- Chair, Infectious Diseases, Page Memorial Hospital | 2002–2008
- Chair, Pharmacy and Therapeutics, Page Memorial Hospital | 1998–2008
- Co-Founder & Lead International Consultant, Nasaruni Clinic Program — Narok, Kenya | 2023–2026
- Board Member, Nasaruni Academy for Maasai Girls — Narok, Kenya | 2018–2026

Education & Training

Bachelor of Science | Eastern Mennonite College | 1986–1990

Medical Doctorate | Medical College of Virginia | Virginia Commonwealth University |
1990–1994

Residency in Family Medicine | Medical College of Virginia — Blackstone Family Practice
Center | 1994–1997

Chief Resident | 1996–1997

Board Certification & Credentials

- American Board of Family Medicine — Active, Continuous Maintenance of Certification since 1996
- Fellow, American Academy of Family Physicians (FAAFP) | 2004–2026
- ATLS, ACLS, PALS, ALSO, BLS — current
- Stop-the-Bleed Instructor

Clinical Teaching

- Clinical Preceptor, Campbell University School of Osteopathic Medicine (Kenya mission) | 2026
- Clinical Preceptor, Mary Baldwin University Physician Assistant Program | 2020–2026
- Clinical Preceptor, Shenandoah University Physician Assistant Program | 2018–2026
- Visiting Assistant Professor of Family Medicine, Medical College of Virginia / Virginia Commonwealth University | 2006–2018
- Affiliate Medical Staff, University of Virginia School of Medicine | 2012–2018